

ETA – Goldman Sachs Merchant Acquirer and ISO Survey – Fall 2014

Equity Research

Pricing dynamics, mobile payments, iPOS, and EMV are key themes

ETA – Goldman Sachs Merchant Acquirer and ISO Survey

This report presents key findings from the Electronic Transactions Association-Goldman Sachs (ETA-GS) Merchant Acquirer & ISO Survey – Fall 2014, which collected insights from 53 merchant acquirers and ISOs of all sizes across the United States on emerging payments trends.

Business trends: Volumes improving; price pressure remains

60% of respondents expect consumer payment volumes to grow at an accelerated rate in 2H14 vs. 1H14, with just 4% citing decelerating volume trends. However, respondents noted an average decline in the industry merchant discount rate by 5-15 bps since our January 2013 survey, with the largest degradation among merchants with \$50k-\$100k in volume. Most frequently cited drivers of lost business were larger merchant acquirers and ISOs, followed by new entrants (Amazon, Intuit, etc.) & iPOS vendors.

Mobile: NFC emerges the winner, but expect slow adoption

Post the announcement of Apple Pay, a majority of respondents cited NFC as the technology of choice for enabling mobile payments by smartphone or tablet. However, merchant acquirers and ISOs expect the pace of mobile payment adoption by consumers to be slow, with the average of respondents expecting just 20% volume penetration after 3.5 years. Merchant acquirers/ISOs remain uncertain as to whether they view new entrants (Apple and Amazon) as potential partners, competitors, or both.

Integrated payments: Penetration is mixed, but accelerating

Our survey noted mixed trends regarding the adoption of integrated payments (iPOS) technology, with 40% of respondents having 10% or less of their merchants on iPOS solutions today, but 28% of respondents stated that over 25% of their merchant base currently uses iPOS. The data also suggest a gap between penetration rates of iPOS for different verticals, with hospitality and specialty retail having the highest penetration.

EMV: Expected to reach 45% adoption in the US exiting 2015

A significant gap exists among merchant acquirers expecting higher vs. lower levels of EMV adoption among merchants, which we believe may be due to their exposure to merchants of different sizes. An average of responses suggests penetration at 45% of merchant locations exiting 2015.

Bitcoin: Incremental traction, but skepticism remains

2% of respondents accept Bitcoin today, and 13% plan to accept it in the next year (from 2% in March 2014) – although many see barriers to adoption.

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Pricing dynamics, mobile payments, iPOS, EMV are key themes

This report presents key findings from the Fall 2014 Electronic Transactions Association – Goldman Sachs (ETA-GS) Merchant Acquirer and ISO Survey, which asked merchant acquirers and independent sales organizations (ISOs) for their insights on key trends in payments.

We collected 53 survey responses from merchant acquirers and ISOs of various sizes and across the United States. The survey addressed industry volume, pricing, and attrition rates, trends in the adoption of integrated payments, the expected penetration of mobile payments, the pace of EMV adoption, and expectations for digital currencies.

Key findings from our survey include: (1) Payments volume growth is improving, but pricing remains under pressure with lost business being attributed to a mix of larger acquirers/ISOs, new entrants like Amazon/Intuit, and integrated payments resellers and distributors; (2) There appears to be an uptick in expectations for near-field communications (NFC) as the mobile payment technology of choice post the launch of Apple Pay, although most participants expect only 20% of payment volume to be mobile within 3.5 years; (3) Integrated payments technology solutions are seeing more rapid adoption, but penetration varies widely by industry vertical; (4) EMV terminal adoption among merchants appears somewhat accelerated vs. prior expectations, with about 45% of merchant locations expected to be enabled by the end of 2015; and (5) Digital currencies like Bitcoin are gradually gaining mindshare among merchant acquirers and ISOs, but many remain skeptical (in part due to regulatory and other factors).

Who is the Electronic Transactions Association?

The Electronics Transactions Association (ETA) is the leading international trade association for the electronic transaction processing community. The ETA has over 500 member companies worldwide, including leading financial institutions, transaction processors, ISOs and equipment suppliers.

Why did we survey merchant acquirers and ISOs?

Merchant acquirers and ISOs play a critical role in electronic transactions as they enable merchant adoption of electronic payment methods. On a daily basis, they actively engage merchants on various payments topics – and they are responsible for negotiating the price to merchants for accepting electronic payments (the merchant discount rate, or MDR). Given their merchant relationships, acquirers and ISOs also serve as a distribution channel to retailers, including point of sale (POS) vendors and providers of loyalty solutions. Although large retailers have substantial bargaining power and often make payments-related decisions unilaterally, merchant acquirers and ISOs can play an influential role with small- and medium-size (SME) merchants.

A word on comparisons

Throughout this report we compare results from the current survey with results from our prior surveys (see our March 2014 and January 2013 publications: *ETA-GS Merchant Acquirer & ISO Survey*). We make these comparisons for illustrative purposes, highlighting when sentiment on a particular topic shifts significantly. However because responses are anonymous, we cannot ensure whether respondents remain the same across multiple surveys.

General industry trends: Volumes accelerating, but pricing remains a headwind

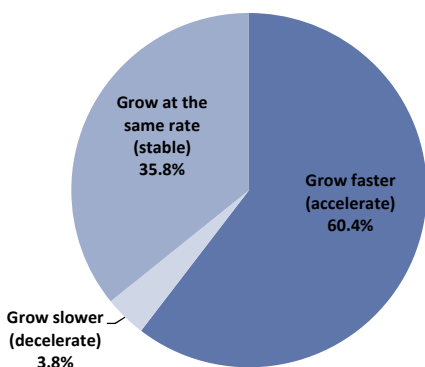
Most respondents in our survey remain constructive on the prospects for accelerating payment volume growth in 2H 2014. However, as has been the case for several surveys, pricing pressure continues to be an ongoing trend in the SME merchant acquiring space. Regarding attrition, larger acquirers/ISOs, new entrants in the payments market (including Amazon, Intuit, etc.), and integrated payments distributors/resellers were cited as having gained share.

Volume trends: Most expect accelerating growth in 2H 2014

Our survey suggests that payment volume trends in the United States are likely to accelerate in 2H 2014, which is consistent with our own analysis of retail data in the United States. 60% of respondents in our survey expect industry volume growth to grow at a faster rate than last year (accelerate), 36% expect volume growth to remain constant (stable), and just 4% expect volume growth to decline or decelerate (Exhibit 1).

Exhibit 1: Based on your in-house views of the domestic/global economy, do you expect electronic payment growth to grow faster, to decelerate, or remain stable relative to first half of 2014?

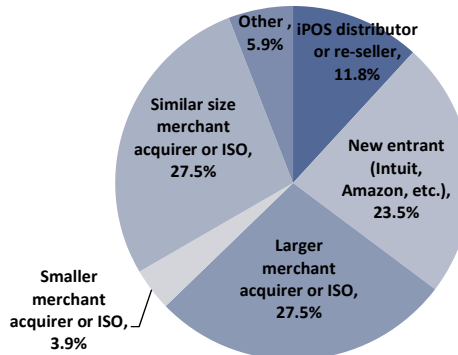
60% of respondents expect payment volume to accelerate



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 2: Regarding merchant attrition, to whom do you believe you have lost more business over the past 12 months?

Most respondents see merchant acquirers/ISOs of similar or larger size and new entrants as responsible for lost business



Source: ETA, Goldman Sachs Global Investment Research.

Attrition: Share gains for larger traditional players, new entrants, iPOS vendors

In terms of sources of incremental attrition (lost business) for merchant acquirers/ISOs responding to our survey, results were fairly evenly split. Roughly 55% of respondents surveyed see most business lost to traditional merchant acquirers or ISOs of similar or larger scale – which suggests to us that larger merchant acquirers may be using their scale advantage to compete more aggressively on price (see also our March 12, 2014 note, *ETA-GS Merchant Acquirer and ISO Survey*). New entrants in the market (Amazon, Intuit, and others) were cited by 24% of respondents as the main drivers of attrition, and iPOS distributors/resellers were cited by 12% of respondents (Exhibit 2).

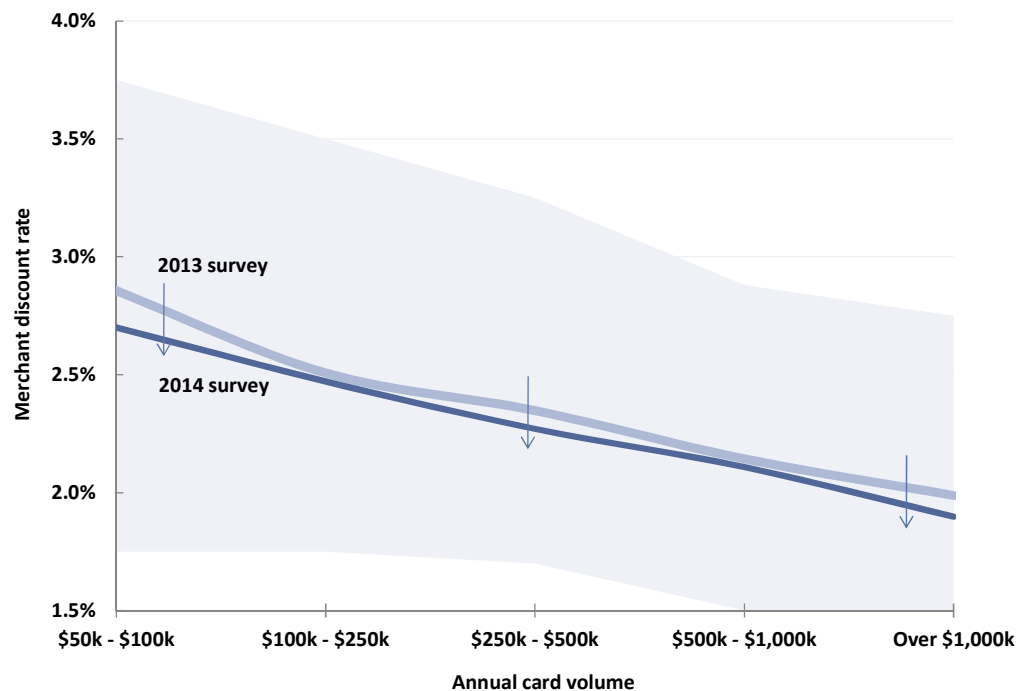
Pricing pressure remains a challenge

Consistent with our last survey, we believe pricing pressure remains a headwind for merchant acquirers and ISOs, particularly in the SME space. As part of this survey, we asked a series of quantitative questions on expectations for merchant discount rates across the industry, based on different levels of merchant purchase volume. We then compared the results of our latest survey with our last quantitative pricing survey 18 months ago

(January 2013) to better quantify the level of pricing compression over that timeframe (Exhibit 3). Overall, our survey indicates that on average, merchant acquirers/ISOs have seen between 5 bps and 15 bps of pricing compression (in the merchant discount rate, or MDR) over the past 18 months. We noted the largest pricing compression for merchants between \$50k and \$100k of purchase volume (about 15 bps), which we believe is consistent with responses to other questions which suggest some level of market traction for new market participants (such as Amazon, Intuit, etc.) with more aggressive merchant pricing structures targeting SME merchants. Somewhat more surprisingly, we noted approximately 10 bps of average pricing compression for larger merchants (over \$1 mn in volume). We view increasing competition in the merchant acquirer space, particularly from larger merchant acquirers moving down market as well as from iPOS distributors/resellers, as a fundamental driver of this trend.

Exhibit 3: For the industry, what do you believe is the average merchant discount rate?

Respondents noted pricing compression of 5-15 bps in most volume categories



Source: ETA, Goldman Sachs Global Investment Research.

Integrated payments (iPOS) adoption continues to accelerate

As we highlight in our sector launch report (*Resume on Payments: Cashless destiny is ahead, with a few minor bumps*, July 8, 2014), we believe merchant acquirers will increasingly seek to embrace integrated payment technologies in order to drive a “stickier” base of merchant business. As noted in our survey, more merchant acquirers have begun to offer integrated POS solutions, and we expect this to remain a significant industry theme in the medium term.

Adoption of integrated payments (iPOS) still in early stages but has accelerated...

In terms of the penetration of integrated payments technology, our survey noted a significant bifurcation – with most acquirers/ISOs citing low iPOS penetration among their merchant base, but a significant fraction noting much higher penetration (Exhibit 4). Note

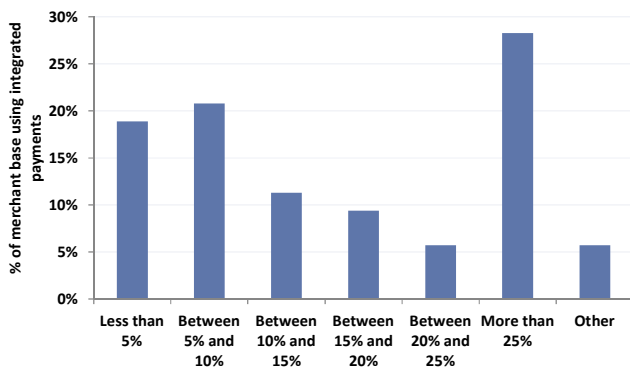
that our definition of iPOS (integrated point of sale systems) includes tablet-based registers, smartphone-based card readers, and custom PC-based payment systems. A full 40% of respondents indicated that 10% or fewer of their merchants are using iPOS solutions today, with 25% of respondents suggesting that penetration of iPOS has reached 10%-25% of their merchant base. However, we find it notable that 28% of respondents stated that over 25% of their merchant base is currently enabled with an iPOS solution. Relative to our own industry estimate that suggests about 15% of the total merchant base in the United States is currently enabled with iPOS systems, this data suggests that some merchant acquirers and ISOs are either meaningfully ahead of or behind the pace of the overall industry with respect to adoption.

...and is concentrated among certain industry verticals

Our survey suggests that demand among merchants for integrated payment technology differs greatly among industry verticals. Nearly 80% of respondents cited high demand for iPOS solutions among restaurants and bars, with 55% and 45% citing specialty and general retail (respectively), 30% citing healthcare and 28% citing other hospitality (Exhibit 5). In large part, we believe this trend reflects the large number of vertical-specific POS solutions developed for these industries – and we would expect to see continued focus on more vertical-specific solutions as iPOS demand accelerates throughout the industry (Exhibits 4-5).

Exhibit 4: What percentage of your merchant base is currently using integrated payment technology?

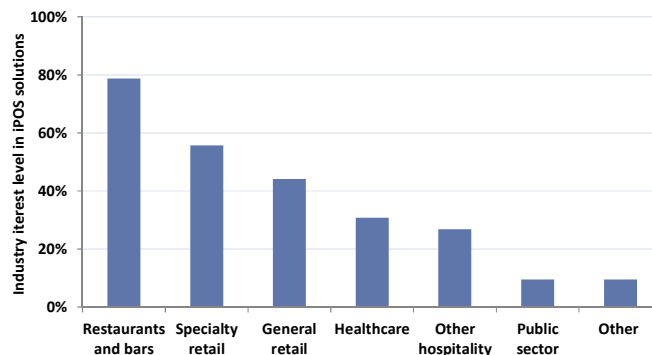
Respondents noted a significant split in iPOS penetration rates



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 5: Based on your interactions with merchants, which industry verticals are most interested in iPOS solutions?

Many acquirers highlighted iPOS demand in hospitality and specialty retail (note that multiple answers were accepted)



Source: ETA, Goldman Sachs Global Investment Research.

Mobile payments and new entrants: NFC emerges as the clear winner, although most expect slow adoption

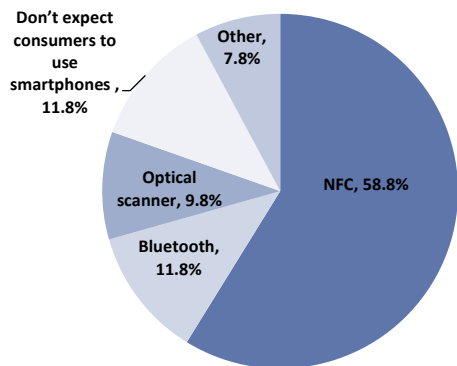
Following the launch of Apple Pay on September 9, we believe the industry remains focused on the potential adoption rate of mobile payments (both in e-commerce and at brick-and-mortar retailers) in the coming years. We think our latest survey reflects the significant uncertainty confronting many merchant acquirers and ISOs regarding the potential for either partnerships or increased competition from new entrants on the payments landscape including Apple, Google, and Amazon – with very little consensus on how these trends will play out at this stage.

General consensus exists on mobile technology and gradual pace of adoption...

Although our past surveys had noted significant uncertainty among respondents on potential technology solutions for mobile payments, most respondents (59%, Exhibit 6) cited NFC as the mobile payment technology of choice post the launch of Apple Pay (which uses NFC). We view this relative consensus surrounding NFC as a technology solution of choice for mobile payments as notable. However, most merchant acquirers and ISOs believe the adoption of mobile payment technology among consumers is likely to be gradual. When asked to estimate the timeframe during which 20% of consumer transactions will be made with a smartphone or tablet, only 15% of respondents expect this to occur within two years (Exhibit 7). Taking a weighted average timeframe, our respondents believe that it will take approximately 3.5 years to reach just 20% of total consumer payment volume processed on mobile.

Exhibit 6: What mobile technology do you think is most likely to be eventually adopted by consumers to pay in merchant locations?

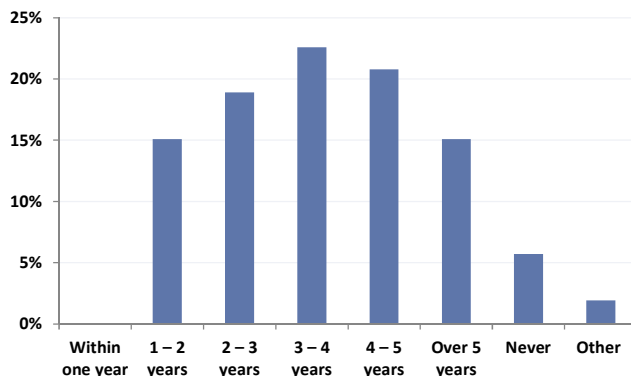
NFC is now seen as an incumbent technology for mobile



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 7: In what timeframe do you expect 20% or more of consumer transactions will be made by consumers paying with their smartphones?

The median timeframe cited by respondents is 3.5 years

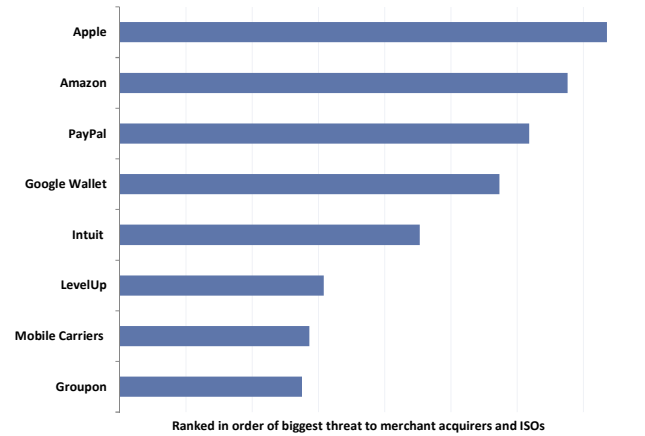


Source: ETA, Goldman Sachs Global Investment Research.

...but significant uncertainty on the potential role of new entrants

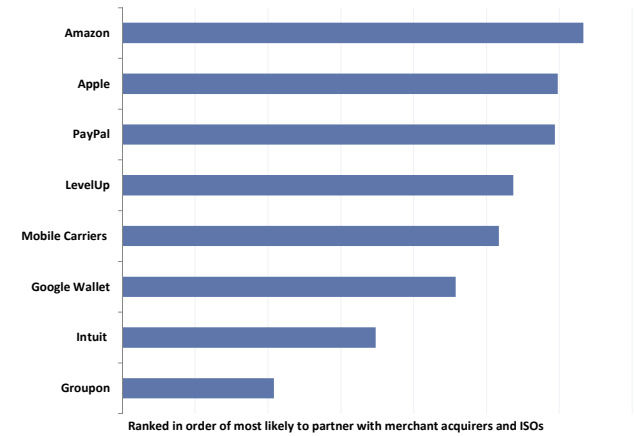
Relative to past surveys, there has been little change with respect to how new entrants – including Apple, Amazon, PayPal, and Google – are viewed by merchant acquirers and ISOs. We asked survey participants to rank new entrants in the payments landscape as potential threats (Exhibit 8) and potential partners (Exhibit 9). Notably, Apple, Amazon, and PayPal were cited as both the top three potential threats and partners among respondents. Even following the launch of Apple Pay (which we believe generally reinforces the existing structure and economics of incumbent players), many merchant acquirers and ISOs still cite Apple as a significant threat – which suggests to us that many industry participants believe that Apple’s intentions or business model in payments could change over time.

Exhibit 8: Which of the following do you view as the biggest potential threat to merchant acquirers and ISOs?
 Apple, Amazon and PayPal are seen as primary threats



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 9: Which of the following do you view as the most likely partner for merchant acquirers and ISOs?
 Apple, Amazon and PayPal are also seen as potential partners



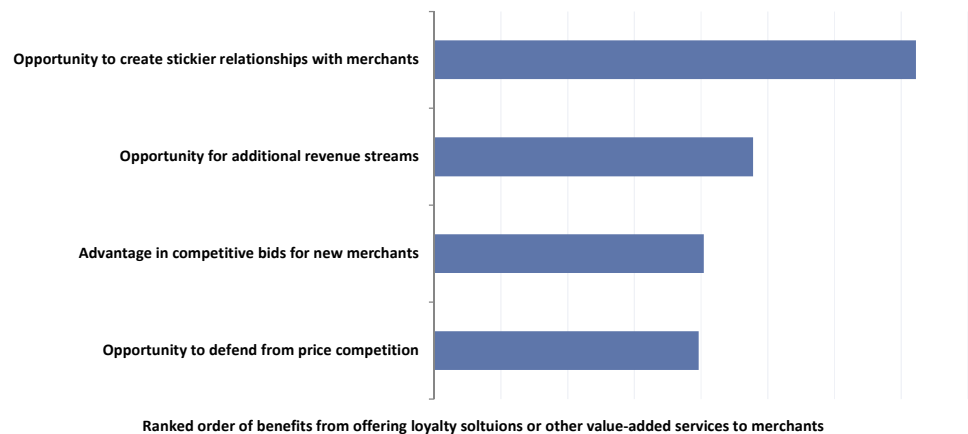
Source: ETA, Goldman Sachs Global Investment Research.

Loyalty and analytics solutions viewed as driving “stickier” merchant business

New customer loyalty and analytics solutions have long been viewed as ways for merchant acquirers and ISOs to enhance the “stickiness” of existing merchant business, and to provide supplemental revenue streams for traditional processing business. Most respondents in our survey cited loyalty and analytics solutions as providing the ability to help drive lower merchant attrition, defend from price competition, or differentiate in competitive bids. But a significant number also suggested that they view loyalty and analytics solutions as an incremental revenue source (Exhibit 10).

Exhibit 10: How would you rank order the benefits you expect to see from offering loyalty and other valued-added services?

Most respondents see the potential to create stickier merchant business



Source: ETA, Goldman Sachs Global Investment Research.

EMV: Expected to reach 45% adoption in the US exiting 2015

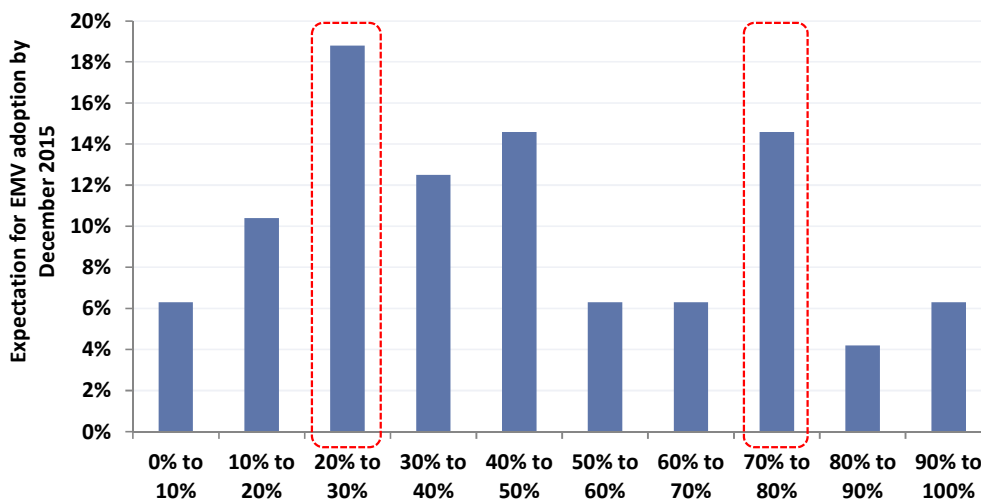
Following a series of high-profile merchant data breaches in 2013, cybersecurity has become a prominent topic in the payments industry. Our latest survey has expanded its emphasis on EMV adoption trends in the industry to get a more granular view ahead of the upcoming merchant liability shift in October 2015. The results of our analysis suggest that EMV terminal adoption among merchants is likely to be split among large national merchants and SME merchants – with slower adoption likely for smaller merchants. Despite this, taking a weighted average of responses suggests that up to 45% of merchant terminals in the United States could be upgraded to EMV by the end of 2015.

EMV adoption likely to be split between large and small merchants

Our survey attempted to gauge the level of EMV terminal adoption among merchants that is likely to occur ahead of the October 2015 liability shift. Respondents noted a wide range of expectations in terms of the percentage of merchant locations they expect to be enabled with EMV terminals by the end of 2015 (Exhibit 11). Of note, there were two clusters of respondents – one centered around 20%-30% adoption, and one centered around 70%-80% adoption. We believe this split may be due to the difference in mix between larger and smaller merchants for acquirers and ISOs participating in our survey. A weighted average of respondents would suggest that approximately 45% of US merchant locations are expected to upgrade to EMV by the end of 2015 – which compares somewhat favorably to our existing industry estimate of roughly 40% in our July 2014 industry launch report.

Exhibit 11: Approximately what percentage of merchant locations do you expect to upgrade to EMV by December 2015?

Weighted average suggests about 45% EMV penetration of US merchants exiting 2015



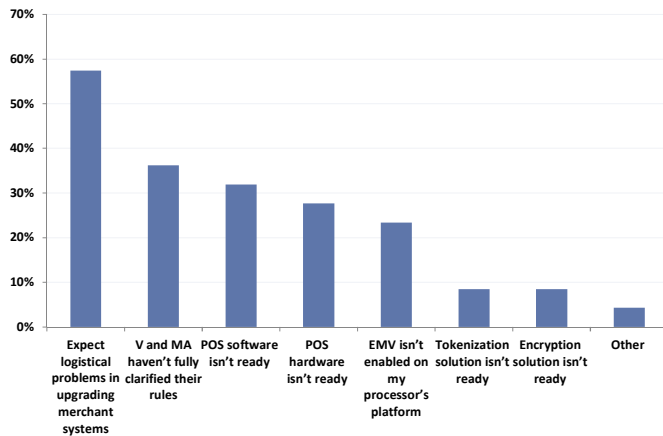
Source: ETA, Goldman Sachs Global Investment Research.

Cost is the main impediment to EMV adoption; some logistical issues expected

Our survey also explored the potential impediments to EMV adoption by merchants, and what logistical difficulties might be encountered in the upgrade process. Nearly 63% of respondents cited cost (either absolute investment required, or upgrade cost relative to the cost of fraud liability) as the major impediment to EMV adoption by merchants (Exhibit 13). We also note that many respondents pointed to potential difficulties related to the upgrade process, including logistical problems in merchant systems upgrade, clarity on Visa and MasterCard’s EMV rules, and challenges to POS hardware/software readiness (Exhibit 12).

Exhibit 12: Do you see any significant technical or logistical barriers to enabling merchants to be fully ready to process transactions with EMV by 2015?

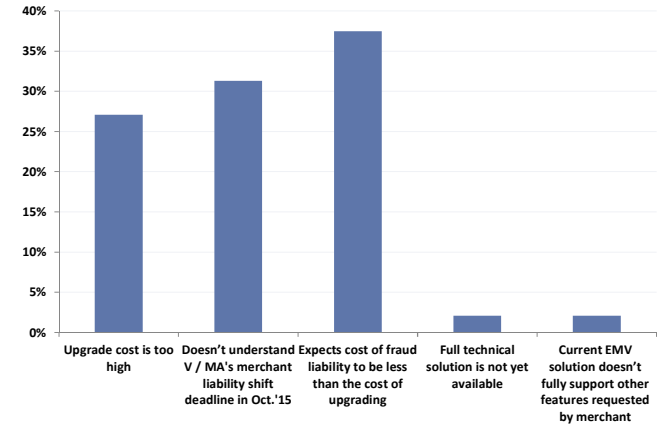
Logistics, network rules, and POS readiness are challenges (multiple answers accepted)



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 13: If you believe some merchants may delay upgrading to EMV-compatible POS hardware, what do you expect to be the main reason?

Cost remains the most significant factor for merchants



Source: ETA, Goldman Sachs Global Investment Research.

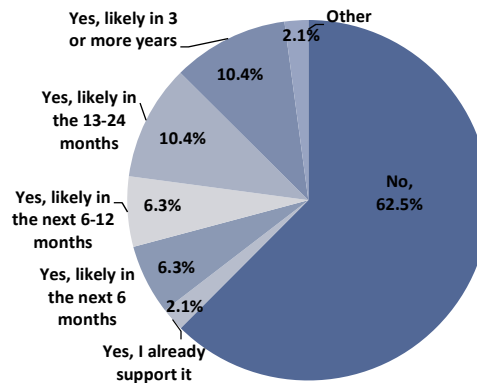
Digital currencies: Incremental traction on acceptance, though skepticism remains

The integration of digital currencies (such as Bitcoin) into the traditional payment ecosystem remains in its earliest stages. In the merchant acquiring space, our survey noted somewhat increased expectations around acceptance for digital currencies – although many respondents noted that significant challenges remain.

Expectations for Bitcoin acceptance have increased since our March 2014 survey
 Although only 2% of merchant acquirers and ISOs surveyed accept Bitcoin today (up from nil in our March 2014 survey), we would point out that 13% now expect to enable Bitcoin acceptance in the next year (up from 2% previously, Exhibit 14). In terms of the most attractive features of digital currencies from an acquirer/ISO perspective, the most common reason cited was ease of cross-border transactions (34%), with low cost of merchant acceptance (23%) and lack of need for banking oversight (21%) also cited as reasons (Exhibit 15). When asked about the biggest impediment they see to the acceptance of Bitcoin, most respondents cited lack of regulation or central bank oversight – with a significant number also citing lack of value proposition as the primary reason (Exhibit 16).

Exhibit 14: Do you plan to enable acceptance of Bitcoin for your merchants?

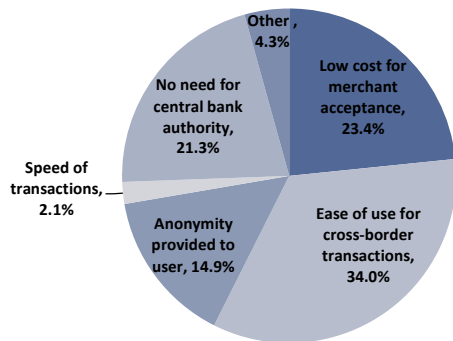
A majority of respondents have no plans, but adopters have increased from our last survey



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 15: What do you view as the most attractive feature of digital currencies?

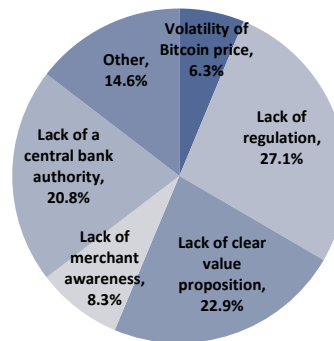
Cross-border transactions and low merchant costs were cited as drivers



Source: ETA, Goldman Sachs Global Investment Research.

Exhibit 16: What is the biggest obstacle to mass adoption of digital currencies?

Regulatory concerns remain among the barriers to adoption



Source: ETA, Goldman Sachs Global Investment Research.

Respondent overview

This report presents key findings from the Electronic Transaction Association – Goldman Sachs (ETA-GS) Merchant Acquirer & ISO Survey – Fall 2014, which asked merchant acquirers, ISOs, and other industry participants for their insights on key trends in payments. Our survey collected responses from 53 merchant acquirers and ISOs of all sizes across the United States, reflecting the following demographics (Exhibit 17):

Exhibit 17: Merchant acquirer/ISO respondent demographics

By Company Type	By Title	By Active Merchant Outlets	By Price Controlled Merchants	By Share of Bundled Pricing
Merchant acquirer	26.7% C-level executive	60.8% Under 10K	56.8% 0-25%	15.6% 0 - 25%
Independent Sales Organization (ISO)	44.4% Marketing	4.4% 10K- 100K	22.7% 26%-50%	11.1% 26% - 50%
Super ISO	11.1% Sales	19.5% 101K-250K	4.5% 51%-75%	6.7% 51% - 75%
Value Added Reseller (VAR)	8.9% Other	15.2% Over 250K	15.9% 76%-100%	66.7% 76% - 100%
Other	8.9%			6.7%

Source: ETA, Goldman Sachs Global Investment Research.

Disclosure Appendix

Reg AC

We, James Schneider, Ph.D., S.K.Prasad Borra, Margarite Halaris, Jordan Fox and Jeffrey Chen, hereby certify that all of the views expressed in this report accurately reflect our personal views about the subject company or companies and its or their securities. We also certify that no part of our compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report.

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The precise calculation of each metric may vary depending on the fiscal year, industry and region but the standard approach is as follows:

Growth is a composite of next year's estimate over current year's estimate, e.g. EPS, EBITDA, Revenue. **Return** is a year one prospective aggregate of various return on capital measures, e.g. CROCI, ROACE, and ROE. **Multiple** is a composite of one-year forward valuation ratios, e.g. P/E, dividend yield, EV/FCF, EV/EBITDA, EV/DACF, Price/Book. **Volatility** is measured as trailing twelve-month volatility adjusted for dividends.

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Disclosures

Coverage group(s) of stocks by primary analyst(s)

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Goldman Sachs Investment Research global coverage universe

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